

**Appendix 5 – Contractor Billings (page 1)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
Prime Strategies	Mike Weaver	Transportation Consultant	\$150.00	N/A	\$620,407.44 began October 1, 2002	No
Locke Liddell & Sapp LLP	C. Brian Cassidy	General Counsel	\$333.00, \$290.00 when billed though Prime Strategies	N/A	\$1,135,572.83 began June 30, 2003; does not include billings when Locke Liddell & Sapp was a subcontractor for Prime Strategies	Yes, but the first Locke Liddell & Sapp contract was not competitively bid when Locke Liddell & Sapp was a CTRMA subcontractor through Prime Strategies
HNTB	Richard Ridings	GEC	\$73.99	Overhead 153.53% Profit 15% (overhead revised in June 2004 to 150.43%)	\$7,271,877.37 began September 30, 2003	Yes, recommended by Prime Strategies and Locke Liddell & Sapp
Peña Swayze	Mike Swayze	Accounting	\$50.00 - \$172.00	N/A	\$72,349.42 began June 25, 2003. This does not include billings when Peña Swayze was a subcontractor for Prime Strategies	Yes, but the first Peña Swayze contract was not competitively bid when Peña Swayze was a CTRMA subcontractor through Prime Strategies
The Communicators	Pete Peters	Public Affairs	Billings for meals, copies	N/A	\$4,293.18 began November 10, 2003	No

Note: Amounts billed and/or accrued by CTRMA, unless noted.

Sources: Central Texas Regional Mobility Authority and Texas Comptroller of Public Accounts.

**Appendix 5 – Contractor Billings (page 2)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
HB Media	Manuel Zarate, Pete Peters and others	Public meetings, outreach, elected official briefings, educational outreach, communication protocol, media relations, governmental relations, project database, printed materials, coordination meetings, media releases, audio/visual production, strategic planning	\$97.00 - \$150.00	N/A	\$259,704.40 began February 2, 2004	No
Martin & Salinas Public Affairs Inc.	Don Martin, Trey Salinas, others	Assist in communications with targeted stakeholder groups, assist with message development and media relations, assist in preparation of press releases and project fact sheets, attend meetings as required	\$45.00 - \$240.00	N/A	\$120,027.75 began June 11, 2004	No
Adelante Solutions	Paul Saldaña	Public Affairs	\$180.00	N/A	Included in Martin & Salinas billings	No
Adisa Public Relations	Shuronda Robinson-Parks	CTRMA Web site support, manage and coordinate responses to public comments, update public comment tracking worksheet, update master contact database and e-mail group	\$75.00 + expenses	N/A	\$59,517.98 began July 29, 2004	No

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**Appendix 5 – Contractor Billings (page 3)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
Grier-Bankett	Stacy Dukes-Rhone	Assist in communications with targeted stakeholder groups, assist with message development and media relations, assist in preparation of press releases and project fact sheets, attend meetings as required	\$185.00	N/A	\$32,116.00 began August 25, 2004	No
Nancy Ledbetter Associates	Nancy Ledbetter	Public meetings, outreach, elected official briefings, educational outreach, communication protocol, media relations, governmental relations, project database, printed materials, coordination meetings, media releases, audio/visual production, strategic planning, develop a community and government relations program, brochure development, community and industry relations, consumer attitude tracking, crisis communication plan and training, government relations, strategic planning	\$120.00	N/A	\$109,105.87 began February 2, 2004	No

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Sources: Central Texas Regional Mobility Authority and Texas Comptroller of Public Accounts.

**Appendix 5 – Contractor Billings (page 4)**

**(Contractors in red are subcontractors of HNTB.)**

Contractor	Primary Staff for CTRMA Project	Duties	Cost per Hour	Provisional Overhead Rate + Profit (added to the hourly cost)	CTRMA Billings (to TxDOT) to December 31, 2004	Contract Competitively Bid?
Informative Efforts LLC	Catherine Howell, Melinda Wheatley	Graphic design and marketing efforts, compile engineering maps, create and illustrate brochures, work with TxDOT on creation of slides and presentation materials for a cohesive message of the mobility crisis and the solutions that can be implemented, graphic needs, print advertisements, design signage that may be needed for trade shows and presentations	\$55.00 - \$85.00	N/A	\$59,068.25 began August 25, 2004 (Some billings may have been under Nancy Ledbetter.)	No
J. Land Municipal Consultants	Joanne Land	Executive director selection	\$125.00	N/A	\$812.50 began May 20, 2003; also billed CTRMA \$5,000 through Prime Strategies, Inc.	No
HDR Engineering Inc.	Russell Zapalac, Craig Stong (staff)	Review design, evaluate drawings, review earthwork, right of way, frontage roads, develop project strategy, assist in development, progress reports, document printing and distribution, project coordination	\$79.33, \$50.50	Overhead 172.51% Profit 15%	\$1,350,153.98 began February 2, 2004	No
Owen Consulting	Everett Owen	Oversight / expenditure review	\$150.00	N/A	\$61,050.00 began January 31, 2004	No

Note: Amounts billed and/or accrued by CTRMA, unless noted.

Sources: Central Texas Regional Mobility Authority and Texas Comptroller of Public Accounts.

**Appendix 5 – Contractor Billings (page 5)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
Sheets & Crossfield	Charles Crossfield	Attend and participate in team meetings, identify right of way parcels purchased, pre-condemnation negotiation and acquisition of all rights of way	\$90.00 - \$190.00	N/A	\$588,332.01 began February 2, 2004	No
UBS Financial Services	N/A	Underwriter	N/A	N/A	N/A	Yes
JP Morgan Securities	N/A	Bond trustee	N/A	N/A	N/A	Yes
First Southwest Co., D. Ladd Pattillo & Associates	Daniel Wegmiller and D. Ladd Pattillo	Financial advisors	N/A	N/A	\$98,904.56 began July 31, 2003	Yes
Vinson & Elkins LLP	W. Glenn Opel	Bond counsel	Contracted rate of \$395.00, with annual increases of \$10.00	N/A	N/A	Yes
Between the Lines	Meri Aaron Walker	Dynometrics consultation and support (selection of CFO)	\$250.00	N/A	\$2,175.00 began September 3, 2004	No
Jose I. Guerra	Joe Hernandez	Attend design workshop, review schematic plan bridge lengths, bridge span, review CDA procurement process, attend document review workshop	\$22.50 - \$35.50	Overhead 177.0% Profit 15%	\$26,220.00 began February 2, 2004	No
S.D. Kallman	Steven D. Kallman	Attend team meetings, assist with utility coordination	\$60.00 - \$220.00	N/A	\$80,999.30 began February 2, 2004	No

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Sources: Central Texas Regional Mobility Authority and Texas Comptroller of Public Accounts.

**Appendix 5 – Contractor Billings (page 6)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
Smith, Robertson, Elliott & Glen	Alan Glen	Attend team meetings, identify specific environmental update tasks, assist in scoping of environmental tasks, updates, environmental permitting, environmental compliance	\$250.00	N/A	\$47,232.90 began March 5, 2004	No
Pink Consulting	Bobbie J. Garza-Hernandez	Public affairs	\$125.00	N/A	\$32,394.55 began August 25, 2004	No
S.W. Hale Consulting LLC	Stephanie Hale	Public affairs	\$76.00 - \$125.00	N/A	\$41,441.50	No
Dennis Karus	Dennis Karus	Bond insurance	\$125.00 + expenses	N/A	\$10,577.66 began September 23, 2004	No
aci consulting	Steve Paulson	Environmental consultant	\$39.39	Overhead 198% Profit 15%	\$64,824.76 began March 5, 2004	No
Cobb, Fendley & Associates, Inc.	Allen Watson - Project Manager	Preliminary utility coordination services	\$87.89	Overhead 169.39% Profit 15%	\$410,833.96 began February 2, 2004	No
WHM Transportation, Engineering, Consultants, Inc.	Heidi Ross	Attend team meetings, respond to inquiries regarding existing traffic data, technical review of CDA proposals	\$52.88	Overhead 153.53% Profit 15%	\$37,001.11 began April 9, 2004	No
Survey and Mapping, Inc. (SAM)	Michael Hatcher	Surveying and mapping	\$65.00 - \$130.00	N/A	\$1,065,154.41 began February 2, 2004	No
Crespo Consulting Services	L. Steven Stecher	Review maps, visit the site, drainage issues, pollutant loading calculations, project management and meetings with HNTB and TCEQ	\$65.00 - \$135.00	N/A	\$94,516.00 began April 9, 2004	No

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**Appendix 5 – Contractor Billings (page 7)**

**(Contractors in red are subcontractors of HNTB.)**

<b>Contractor</b>	<b>Primary Staff for CTRMA Project</b>	<b>Duties</b>	<b>Cost per Hour</b>	<b>Provisional Overhead Rate + Profit (added to the hourly cost)</b>	<b>CTRMA Billings (to TxDOT) to December 31, 2004</b>	<b>Contract Competitively Bid?</b>
Hicks & Company	Jim Robertson	Attend and participate in team meetings, assist with identifying project environmental tasks	N/A	N/A	\$4,313.56 began February 2, 2004	No
Baselice & Associates, Inc.	N/A	Opinion research	N/A	N/A	\$18,000.00 began May 10, 2004	No
Helin, Donovan, Trubee & Wilkinson, LLP	Donald K. McPhee	Auditing services	N/A	N/A	\$8,060.00 began September 15, 2004	Yes
Arrowhead Film & Video	N/A	Aerial video of corridor	N/A	N/A	\$7,050.00	N/A
Dandy Idea	N/A	Graphic design	N/A	N/A	N/A	N/A
Trenholm Research	N/A	Focus group facilitation	N/A	N/A	\$13,190.00	N/A
Pecora & Bluxrud	N/A	Toll marketing firm procurement assistance	N/A	N/A	\$4,615.00	N/A
Vollmer & Associates	N/A	Traffic and revenue analysis	N/A	N/A	\$686,669.38 directly paid by TxDOT	N/A
Nossaman Guthner Knox Elliott LLP	N/A	Legal services	N/A	N/A	\$25,957.05 directly paid by TxDOT	N/A
Crossland Acquisition, Inc.	Jim Henry	Acquisition, title research and analysis, appraisal, appraisal review, relocation assistance and litigation support services	\$42.50 - \$100.00	N/A	Included in Sheets & Crossfield billings	No
TateAustin	Kerry Tate, John Langmore, Stacey Dukes-Rhone	Marketing plan and distribution of toll tags	N/A	N/A	N/A	Yes
Hill Country Constructors	N/A	Construction of US 183-A	N/A	N/A	N/A	Yes
Winstead Sechrest & Minick, P.C.	N/A	Counsel to UBS Financial Services	N/A	N/A	N/A	N/A

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Sources: Central Texas Regional Mobility Authority and Texas Comptroller of Public Accounts.